### **AUTONOMIZING YOUR LEARNING ORGANIZATION**

The art of empowering organizational intelligence

### The AUTONOMIZING approach provides excellence in delegation

Acting on collective intelligence for a strong and positive impact on performance, work climate, communication, labor costs, staff retention, employee and client satisfaction, and several systemic issues contributing to your organization's success.

#### **FOR**

- ★ External consultants
- \* Managers and leaders at all hierarchical levels
- ★ Steering committees

#### LEARNING GOALS

Knowing how to root a learning organizational culture

- \* Recognizing current culture, strengths and challenges
- ⋆ Plan and succeed in your systemic change
- ★ Continuously improve your intelligent organization



#### **OVERVIEW**

### Organizational profile

Online questionnaire, for the management team and key stakeholders A brief description of the organization and its current organizational model

1. Reflection	_
Determining cultural goals	ction
Learning and adapting the	refle
change management model	_ <del>-</del> -
Identifying key projects	iminar)
Evaluating your 5 essential	elim
levers for systemic change	P

7 h

done in the tield 3 to 6

weeks

# 2. Engagement

- Reviewing phase 1
- Overviewing the project
- Engaging and empowering stakeholders
- Drawing up action and communication plans
- Improving the 5 essential levers

Preparation and Start-up done in the field

# 3. Transformation

- Reviewing phases 1 & 2
- Project launching
- Writing a preliminary report
- Implementing key projects
- Maintaining the 5 essential levers

5 to 12 weeks

7 h

### 4. Autonomization

7 h

Monitoring and Reframing Sustaining cultural change

7 h



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#### **METHODOLOGY**

- Strong emphasis on experiential and field learning;
- Practice on the participant's organizational projects throughout the program;
- Courses are given individually or in natural teams of internal leaders or of consultants;
- People learn together, coach each other and develop their ability to pass on these competencies.

#### **PROGRAM BENEFITS**

- 28 hours of training with a strong emphasis on transfer of learning throughout
- A copy of the eBook
- Individual Autonomization Competency Profile for each participant
- Profile of current organizational model
- Tools for training stakeholders, and for planning actions and communication.
- Virtual or on-site activities; there is a fee for the on-site option.
- Optional individual coaching: ask for our coaching packages.

#### REFERENCE LIST

PELLERIN, François, The Art of Autonomizing: A New Perspective on Delegation, Empowerment, and Organizational Intelligence, 2024, inspired by 25 years practicing organizational psychology and by:

- BÉLIVEAU, J., CHAMPAGNE, F. (dir.). Guide de mise en œuvre et de pérennisation d'une approche de gestion, de soins et de services centrée sur la personne dans les organisations de santé et de services sociaux. Éditions de l'Université de Sherbrooke et de l'Université de Montréal, 2016, 97 p
- GOLEMAN Daniel, Working with Emotional Intelligence, Bantam Books, 1998, 400 p.;
- SENGE, Peter M., The Fifth Discipline: The Art and Practice of the Learning Organization, Doubleday Currency, 1990, 424 p.
- SENGE Peter, ROBERTS Charlotte, ROSS Richard, SMITH Bryan, KLEINER Art, *The Fifth Discipline Fieldbook: Strategies for Building a Learning Organization*, John Murray Press, 2011, 608 p.
  - ... and several others.

## Pour plus de détails, communiquer avec

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